MAILING INSTRUCTIONS: The ORIGINAL and FOUR (4) copies of this application must be RECEIVED at the STATE address indicated by March 22, 2004 at 5:00 p.m.

MICHIGAN DEPARTMENT OF EDUCATION

February 2, 2004

GRANT ANNOUNCEMENT

2004-2005 William F. Goodling Even Start Family Literacy Programs Grants

This application packet includes:

Grant Announcement

Part I General Information
Part II Additional Information
Part III Review Process Information

Part IV Definition and Program Characteristics

Part V Application Information and Instructions and Review Criteria

Application Checklist

Application Form (IM-02-25)

NATURE OF ACTION REQUESTED: Voluntary

The Michigan Department of Education is pleased to announce the availability of funds for grants to develop demonstration projects that provide intensive family literacy services to improve the literacy skills of parents, help parents become full partners in the education of their children, and assist children in reaching their full potential as learners. These projects will be funded under the William F. Goodling Even Start Family Literacy Programs with grants to be awarded by the Superintendent of Public Instruction. A local or intermediate school district, or a public school academy, applying in partnership with a public, nonprofit, community-based agency, or institution of higher education; or nonprofit organization of demonstrated quality applying in partnership with a local education agency, is eligible to apply for a grant. At the November 20, 2003 meeting, the State Board of Education approved criteria to guide the selection of proposals. The grants will be awarded by competitive application process.

Information for the 2004-2005 William F. Goodling Even Start Family Literacy Programs (Even Start) grants (Form IM-02-25), including the necessary forms and instructions for completing the application, is available on-line at http://www.michigan.gov/mde. Applications must be received at the Department of Education by March 22, 2004. An **ORIGINAL AND FOUR (4) COPIES** of the completed application must be submitted at that time.

Questions regarding the 2004-2005 William F. Goodling Even Start Family Literacy Programs grants may be directed to Reneé De Mars-Johnson, Coordinator; Cheryl Hall, Consultant; Maria Kingsley, Consultant; or Judy Levine, Consultant; Early Childhood and Parenting Programs, at (517) 373-8483.

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Michigan Department of Education EARLY CHILDHOOD AND PARENTING PROGRAMS

APPLICATION FOR 2004-2005 WILLIAM F. GOODLING EVEN START FAMILY LITERACY PROGRAMS (EVEN START) GRANTS

Part I. General Information

INTRODUCTION

The Michigan Department of Education is pleased to announce the 2004-2005 William F. Goodling Even Start Family Literacy Programs (Even Start) grants. Even Start is a federal initiative authorized by Title I, Part B, Subpart 3 of The No Child Left Behind Act of 2001 (P.L. 107-110). Funds totaling approximately \$7.12 million will be forwarded to Michigan from the U.S. Department of Education, \$6.69 million of which must be awarded for new and continuation grants. Approximately \$6.85 million is needed to continue grants initially awarded in 2001-2002, 2002-2003 and 2003-2004. While retaining 6 percent for administration of and technical assistance for the program, and taking into consideration unobligated funds from previous fiscal years, it is estimated that the Department will then have available approximately \$500,000 to award for new grants.

This competition will award funds for twelve (12) months beginning July 1, 2004 through June 30, 2005.

GRANT PURPOSE

The primary intent of Even Start is to break the intergenerational cycle of illiteracy and school failure by supporting families through:

- Interactive literacy activities between parents and their children,
- Training for parents regarding how to be the primary teacher for their children and full partners in the education of their children,
- Parent literacy training that leads to economic self-sufficiency, and
- Age-appropriate education to prepare children for success in school and life experience, from birth through age seven.

STATE BOARD OF EDUCATION STRATEGIC GOAL AND INITIATIVES

The State Board of Education has adopted as its Strategic Goal "Attain substantial and meaningful improvement in academic achievement for all students/children with primary emphasis on high priority schools and students." In addition, the State Board has adopted the following five Strategic Initiatives to implement the goal:

- Ensuring Excellent Educators
- Elevating Educational Leadership
- Embracing the Information Age
- Ensuring Early Childhood Literacy
- Integrating Communities and Schools

To the extent possible, all grant criteria and grant awards will include priority consideration of the Strategic Goal and the Strategic Initiatives. The William F. Goodling Even Start Family Literacy Program will address the strategic goal by giving priority to applications that propose to service students in underperforming schools. In addition, the grants address the initiatives regarding the integration of schools and communities and ensuring early childhood literacy. Other initiatives may be addressed through specific grant proposals.

ELIGIBLE APPLICANTS

An eligible applicant for an Even Start grant is a partnership between:

A local education agency applying in collaboration with a non-profit community-based organization, public agency, institution of higher education, or other non-profit organization; or

A community-based organization or other non-profit organization of demonstrated quality applying in collaboration with a local education agency.

In Michigan, a "local education agency" is defined as a school district, public school academy or intermediate school district. Federal legislation requires that the partner school district have available documentation of maintenance of effort.

A local education agency or other organization may submit or be included as the primary partner in no more than one proposal, except for local education agencies or their partner(s) with a student population exceeding 10,000.

Grantees completing their eighth and twelfth years of funding have had the opportunity to decrease need for federal assistance over the years of funding. They are eligible to compete for a third or fourth cycle of funding in which the match increases. Applicant partners may be involved in a new eligible entity, a partnership that has changed sufficiently to constitute a new eligible recipient. Elements of a new entity include: identification of a new fiscal agent, a change in primary collaborative partners, and either identification of a new target population/service area or a significant change in the implementation model.

Federal legislation governing the disbursement of funds to eligible entities allows the Michigan Department of Education to consider waiving all or a portion of the required local share of the project proposed. Requests for this option must demonstrate that the program assisted by these federal funds would not be able to operate without the consideration of a waiver.

GRANT RANGE AND FUNDING LIMIT

The Superintendent of Public Instruction will make funding awards, based on reviewer ranking and comments and Department staff recommendation. Federal guidance regarding the award of grants allows one grant each cycle to be awarded below the standard minimum award of \$75,000. An applicant seeking funding in the ninth and succeeding years may request a minimum of \$52,500. The maximum funding level is \$225,000. Applicants must demonstrate their commitment to the project by providing a local cash or in-kind contribution of 10 percent in the first year, 20 percent the second year, 30 percent the third year, and 40 percent the fourth year. When competing for a second funding cycle of four years, the match is increased to 50 percent; those applicants that wish to compete for a third or fourth four-year funding cycle must provide a 65 percent match.

REJECTION OF PROPOSALS

The Michigan Department of Education reserves the right to reject any and all proposals received as a result of this announcement and will do so if the proposal does not adhere to funding specifications or application preparation instructions.

CLOSING DATE AND DELIVERY ADDRESS

Due to current security measures, THIS GRANT APPLICATION MAY NOT BE HAND-DELIVERED. The ORIGINAL application bearing ORIGINAL signatures (in blue ink) and four (4) copies (FOR A TOTAL OF FIVE) of the completed application **must be documented** by delivery agent for delivery on or before Monday, March 22, 2004.

Acceptable packaging and mailing procedures are:

- The postmark or other mailing validation must be documented by delivery agent for delivery on or before Monday, March 22, 2004. The original grant and copies should be enclosed in a sealed envelope within the mailing package. The checklist on page 29 must be completed and attached to the top of the original application for appropriate check-in by the unit secretary. If the applicant used a delivery service, the dated receipt for delivery service must be available to validate the March 22, 2004 delivery agreement.
- When the grant application is received, the check-in form on the front of the application package will be signed by the appropriate MDE personnel and then faxed to the applicant to verify receipt of the application and participation in the competitive process at MDE. The applicant is responsible for contacting Cheryl Najm at (517) 373-8483 or majmc@michigan.gov by March 22, 2004 if the applicant does not receive a faxed copy of the signed check-in form.
- In case of a late delivery of the grant application, verification of appropriate delivery efforts will be required to participate in the competitive grant process.

Applications sent by mail should be addressed to:

REGULAR MAIL

Michigan Department of Education Early Childhood & Parenting Programs P.O. Box 30008 Lansing, Michigan 48909

OVERNIGHT/EXPRESS

Michigan Department of Education Early Childhood & Parenting Programs Hannah Bldg. – 4th Floor, Pillar H-17 608 W. Allegan Street Lansing, Michigan 48933 (517) 373-8483

No facsimile transmissions will be accepted. Late application, an application submitted by facsimile, or an application submitted, but not in accordance with the application preparation instructions (below), will not accepted and will be returned to the applicant *without review*.

APPLICATION PREPARATION, PAGE LIMIT, FONT SIZE AND PACKAGING

Applications should be prepared simply and economically, with the narrative portion of the proposal no more than eighty (80) pages in length, one-and-one-half-spaced and with a font no smaller than Times 12 point, and margins no smaller than one inch. The only exception to the spacing requirement is on all forms where single spacing is allowed. The same margin requirement of one inch remains. All application pages must be securely stapled, rubber- or paper-banded or clamped. Special bindings and binders should not be used. Relevant support documents may be attached to the application. Such support documents are not counted in the 80-page limit. Supplementary materials prepared commercially will not be reviewed and will be returned. Incomplete applications or applications disregarding page specifications will not be reviewed or considered for funding.

ACKNOWLEDGEMENT

Publications, including reports, films, and brochures, and any project materials developed with funding from this grant program must contain the following statement: "These materials were developed under a grant awarded by the Michigan Department of Education under the federal Even Start Program."

NON-DISCRIMINATION AND OTHER COMPLIANCE WITH LAW

Applications must include a statement of assurance of compliance with all federal and state laws and regulations prohibiting discrimination with all requirements and regulations of the Michigan Department of Education.

AMERICANS WITH DISABILITIES ACT

The Michigan Department of Education is committed to providing equal access to all persons in admission to, or operation of its programs or services. Individuals with disabilities needing accommodations for effective participation in this program are invited to contact the Michigan Department of Education for assistance.

WHERE TO OBTAIN HELP

The instructions contained in these materials are issued by the Michigan Department of Education, which is the sole point of contact in the state for this program. Questions regarding applications should be directed to Early Childhood and Parenting Programs at the Michigan Department of Education at (517) 373-8483.

PREPROPOSAL CONFERENCE

An application technical assistance workshop will be held as follows:

Thursday, February 12, 2004
8:30 a.m. to 12 noon
Michigan Library and Historical Center - Lake Ontario Room
702 W. Kalamazoo Street
Lansing, MI 48915

The purpose of this technical assistance meeting is to discuss the William F. Goodling Even Start Family Literacy Program grants and to allow applicants to ask questions related to the application and implementation process. Early Childhood and Parenting Programs staff will be available to provide technical assistance as needed. There is no charge for this technical assistance. To register go to www.tcombridge.org/events/MDE, click on "Even Start 2004-2005 Application Assistance Workshop," then click on "Register Here." Additional information and a map are available on the website at http://www.michigan.gov/mde. Click on "Keywords," click on "Early Childhood and Parenting Programs," click on "Even Start Family Literacy Program." Copies of the application will be available at the technical assistance session.

Part II. Additional Information

The following requirements apply to the process used by the Michigan Department of Education for awarding the Even Start Family Literacy Programs grants.

FUNDING PROCESS

The Michigan Department of Education will make the Even Start Family Literacy Programs grants available through a competitive process.

PAYMENT SCHEDULE

All recipients are required to request funds, as needed to pay bills, from the Michigan Department of Education. The Michigan Department of Education, Office of Financial Management and Administrative Services, has developed a system that allows grant recipients of federal and state grants to report expenditures and request cash via the Internet.

FINANCIAL REPORTING

A final expenditure report (Form DS-4044) will be required for all projects. The final report is due within 45 days of the ending date of the project. It is expected that programs have standard account audits completed prior to the submission of the DS-4044. Agencies/districts that receive more than \$500,000 in federal funds are subject to the Circular A133 audit requirements.

FINANCIAL MATCH

Applicants receiving grant funds must maintain and document local resources that contribute to the project at the following ratio:

Year One	at least 10 percent of total project cost
Year Two	at least 20 percent of total project cost
Year Three	at least 30 percent of total project cost
Year Four	at least 40 percent of total project cost
Years Five through Eight	at least 50 percent of total project cost
Years Nine through Twelve	at least 65 percent of total project cost
Years Thirteen through Sixteen	at least 65 percent of total project cost

The eligible applicant's share may be obtained from any source, including funds made available for other programs under Title I and may be provided in cash or as in-kind goods and services. All items used as the local share must be designated for the purposes of this project and must not be used to provide match to any other project.

To determine the local share required when a project knows the request they will make for federal funds, the requested amount is divided by the percentage that is the federal share of the project. Thus, a first year project requesting \$125,000 in federal funds will need to contribute at least \$13,888 ($$125,000 \div .90 = $138,888$). To maintain that level of funding in the second year, the match would need to be increased to $$31,250 ($125,000 \div .80 = $156,250)$.

CONTINUATION OF FUNDING

Continuation grants will be awarded to eligible recipients that demonstrate they are making sufficient progress toward meeting program objectives and the state outcome indicators. It is anticipated that all projects will succeed in receiving funding for four consecutive years. Determination of progress will be based on a written description by the recipient of project accomplishments and the reported data on the performance indicators as mentioned under "Performance Reporting and Monitoring Responsibilities." Projects that struggle to meet indicators and goals may be placed on probationary status and provided assistance in developing an improvement plan.

PERFORMANCE REPORTING AND MONITORING RESPONSIBILITIES

Each grantee is required to submit an annual report of the mandated local evaluation. On-site monitoring by Early Childhood and Parenting Programs staff will be conducted as outlined in the state plan. The Even Start legislation required states to develop performance indicators for all programs seeking funding after the first year, utilizing the indicators to evaluate program performance and improvement when considering continued funding. The Michigan outcome indicators (See Appendix A) are being used in making continuation funding decisions.

PROGRAM EVALUATION

The Even Start legislation requires two separate program evaluations: an independent local evaluation designed for continuous improvement and a separate federal evaluation. Recipients are contacted directly by the U.S. Department of Education (USED) or a contractor selected by the USED regarding national data collection and evaluation requirements. It is anticipated that for 2004-2005, the USED will not revise the current evaluation plan that has specific data collection requirements of a sample of programs nationally. Applicants should include approximately \$5,000-\$10,000 in their budgets for required evaluation activities. In addition, each applicant should include a preliminary evaluation plan in accordance with the review criteria.

Part III. Review Process Information

REVIEW PROCESS

All applications will be reviewed and rated by a panel consisting of at least the following three members:

- An early childhood education professional,
- An adult education professional, and
- An individual with expertise in family literacy programs.

To complete a team of four, one of the following individuals may be added:

- A representative of a parent-child education organization,
- A representative of a community-based literacy organization,
- A member of a local board of education,
- A representative of business and industry with a commitment to education, or
- An individual involved in the implementation of the Title I program.

A second panel consisting of like members may review the highest, lowest or middle scoring applications.

Award selections will be based on merit and quality, as determined by points awarded for the Review Criteria and all relevant information. The enclosed rubrics (found in Application Information and Instructions and Review Criteria) will be used as a rating instrument in the review process. Federal and State Board of Education priorities will be factored into decisions. All funding will be subject to approval by the Superintendent of Public Instruction. All applicants will be notified of the Superintendent's action and have the right to appeal.

All proposals will be evaluated according to the review criteria provided in the rubrics in Part V. Applicants may wish to refer to the Michigan Department of Education's "Proposal Development Guide" for additional assistance in developing their proposals. This guide will be found at: http://www.michigan.gov/mde. After accessing the Michigan Department of Education website, click "Grants," click on "Directory of Grant Programs," then click on "Proposal Development Guide" to access the guide.

The maximum score for the application is 200 points.

ADDITIONAL REVIEW FACTORS

In addition to the review criteria in Part V, the State Superintendent of Public Instruction may apply other factors in making funding decisions, such as: (1) duplication of effort; (2) duplication of funding; (3) geographical distribution; (4) evidence that an applicant has performed satisfactorily on previous projects; and (5) priority factors as outlined in the legislation.

GRANT REVIEWERS

The Michigan Department of Education requests proposal reviewers to assist with the review process for Even Start Family Literacy Programs grants. Interested volunteers will be selected based on expertise, balance of required categories of panel members, geographic location and need, as determined by the actual number and type of applications received by the Michigan Department of Education. Interested persons should download a copy of the Grant Readers Needed form on MDE's website at: http://www.michigan.gov/mde. Click on "Keywords," click on "Early Childhood and Parenting Programs," click on "Even Start Family Literacy Program." Persons involved in the development of a competing proposal or associated with an agency submitting a competing proposal may not serve as reviewers.

Part IV. Definition and Program Characteristics

The definition of family literacy has been standardized across various authorizing legislation at the national level. The definition that now appears in section 9101 (20) of The No Child Left Behind Act indicates that the term "family literacy services" means:

Services provided to participants on a voluntary basis that are of sufficient intensity in terms of hours, and of sufficient duration to make sustainable changes in a family, and that integrate all of the following activities:

- Interactive literacy activities between parents and their children,
- Training for parents regarding how to be the primary teacher for their children and full partners in the education of their children, and
- Parent literacy training that leads to economic self-sufficiency.
- Age-appropriate education to prepare children for success in school and life experience.

Families served by Even Start must include at least one parent who is eligible for participation in adult education and literacy activities under the Adult Education and Family Literacy Act or who is within the compulsory school attendance age range, so long as a local education agency provides (or ensures the availability of) the basic education component required, or who are attending secondary school, and at least one child of that parent, aged birth through age seven.

New applicants must show how they will provide services for children in at least a three-year age range. The required program elements include:

- 1. Identification and recruitment of families most in need of services as indicated by low income, low literacy of adult literacy or English language proficiency of the eligible parent or parents, and other need-related factors;
- 2. Screening and preparing parents, including teenage parents and children for full participation in the activities and services provided by the program, including testing, referral to necessary counseling, other developmental and support services, and related services;
- 3. Designing programs and providing support services (when unavailable from other sources) necessary for participation and appropriate to the participants' work and other responsibilities, including:
 - Scheduling and locating services to allow joint participation by parents and children;
 - Child care for the period that parents are involved in the program provided for through Even Start funds; and
 - Transporting parents and their children to enable participation in the Even Start program;
- 4. Establishing high-quality intensive instructional programs that promote adult literacy and empower parents to support the educational growth of their children and prepare them for success in regular school programs;
- 5. Assuring staff who are paid in part or in full with Even Start funds are highly qualified, as defined:
 - All new personnel hired after December 22, 2000 and by December 22, 2004, the majority of the individuals providing academic instruction in existing Even Start programs,
 - shall have obtained an associate's, bachelor's, or graduate degree in a field related to early childhood education, elementary or secondary school education, or adult education; and

- o if applicable, meet qualifications established by the State for early childhood education, elementary or secondary school education, or adult education provided as part of an Even Start program or another family literacy program.
- The individual responsible for administration of family literacy services provided with federal Even Start funds has received training in the operation of a family literacy program, and
- Paraprofessionals who provide support for academic instruction have a high school diploma or its recognized equivalent;
- 6. Providing special training to staff, including child care staff, that develops the skills necessary to work with parents and young children in the full range of instructional services offered as part of the Even Start program;
- 7. Providing and monitoring integrated instructional services to participating parents and children through home-based programs;
- 8. Operating on a year-round basis, including the provision of instructional and enrichment services during the summer months;
- 9. Coordinating programs assisted under Even Start funding with programs assisted under other parts of The No Child Left Behind Act, the Adult Education and Family Literacy Act, the Individuals with Disabilities Education Act, Title I of the Workforce Investment Act of 1998 (job training), and with the Head Start program, volunteer literacy programs, and other relevant programs;
- 10. Using instructional programs based on scientifically based reading research for children and adults, to the extent such research is available;
- 11. Encouraging participating families to attend regularly and to remain in the program a sufficient time to meet their program goals;
- 12. Including reading readiness activities for preschool children based on scientifically-based reading research, to the extent available, to ensure children enter school ready to learn to read;
- 13. When applicable, promoting the continuity of family literacy to ensure that individuals retain and improve their educational outcomes;
- 14. Ensuring that the program will service those families most in need of Even Start activities and services; and
- 15. Providing an independent local program evaluation to be used for program improvement.

Even Start programs must be designed to build on existing high quality educational and support service programs for eligible families. Priority in awarding grants will be given to proposals that demonstrate the greatest degree of cooperation and coordination between a variety of relevant service providers. Priority will also be given to those projects that are located in empowerment zones, enterprise communities, or renaissance zones.

To learn if an area has the federal designation as an empowerment zone or enterprise community, visit this site: http://www.acf.hhs.gov/programs/ocs/ez-ec/info.htm.

The renaissance zone is a Michigan designation designed to encourage business growth in various areas of the state. The areas are identified at the following site: http://www.medc.michigan.org/services/sitedevelopment/renzone/#.

Part V. Application Information and Instructions and Review Criteria

APPLICATION REVIEW AND APPROVAL

All applications will be reviewed and rated by readers convened from a variety of sources, including members of state government. Make-up of review panels will follow legislation, as indicated in the "Review Process" formerly discussed. Only those proposals meeting all the identified criteria and not exceeding the total amount of funds available for the grant program will be recommended for funding to the Superintendent of Public Instruction. All applicants will be notified in writing of the action taken by the Michigan State Superintendent of Public Instruction.

REVIEW CRITERIA

All applications will be evaluated on the basis of the criteria described. Narrative sections of the applications should be developed to thoroughly address each section. Applications are not to include or be submitted with handbooks, reports, folders, binders, dividers, etc. Two hundred (200) points is the maximum score that can be accumulated for this application, and the value assigned for each section is indicated. Reviewers will be instructed to disregard any information presented in excess of the eighty (80) typewritten pages allowed in the "Narrative Proposal."

Application Cover Sheet (page 1 of form IM-02-25)

The agency/organization submitting the application and who will be the fiscal agent for the project must be fully identified, with information about the contact person for this program. The primary partner/collaborator (either agency or district) for the project must also be identified. All boxes are to be appropriately completed, including federal identification number, addresses, e-mail addresses and telephone numbers. Federal guidance requires state authorities to take into consideration the balance of urban and rural programs funded; therefore, applicants are requested to indicate the geographic designation of the service area. This page must be signed by the

authorized signatory, that is, the person within the primary (fiscal) agency/district who has legal oversight responsibility.

Assurances and Certifications (Pages 1a and 1b of form IM-02-25)

Signature of authorized official of the agency/district on page 1b also applies to the statements on page 1a.

Certification for Participation (Page 2 of form IM-02-25)

This page designates the administrative and fiscal agent and the primary collaborating partner for the proposed project. The original signature of each authorized representative is required when submitting with the original application. Although many entities may cooperate to provide services, this page reiterates the primary partnership as noted on the Application Cover Sheet.

Project Abstract (page 3 of IM-02-25)—5 points

A Project Abstract of the proposed program must be completed and returned with the application. This page should explain enough of the project to be able to be duplicated and distributed to others that may ask for information about the Even Start project. The Project Abstract is to be ONLY one page. Single spacing is allowed. The same margin requirement of one inch minimum remains.

The Project Abstract must briefly explain the need for the project in the community(ies) for the targeted population (Statement of Needs), describe the activities of the project to meet the needs expressed, including anticipated number of families to be served (Description of Project), provide a synopsis of the expected outcomes of the project, (Project Outcomes/Evaluation Plan), highlight key people who will be involved with the project (Qualifications of Key Personnel), and provide a statement regarding the applicant agency's commitment to and capacity for carrying out the project (Applicant's Commitment and Capacity). Please note that the "Description of Project" will be used as a summary of the project.

Not Recommended	Recommended for	Recommended	Highly Recommended
for Funding	Funding with Revisions	for Funding	for Funding
(0 points)	(1-2 points)	(3-4 points)	(5 points)
The proposal:	The proposal:	The proposal:	The proposal:
does not contain a project	has a project abstract that	provides a project abstract	clearly and succinctly
abstract.	minimally describes the	that contains all elements	gives enough information
	project; portions of the	required (statement of	on the project abstract
	required elements are	need, description of	form in each category so
	missing or are labeled	project, project outcomes,	that the reader understands
	"see attached."	key personnel,	the capacity of the
		commitment and	applicant to reach
		capacity).	expected outcomes in the
			staffed project that will
			address true need in the
			community.

Budget—Summary (page 4 of form IM-02-25), Detail, and Narrative—20 points

This section provides information to demonstrate that the project has an appropriate budget and is cost effective. The budget must be reasonable in relation to the scope of the project and the expected outcomes. Reviewers will be instructed to score this section after reviewing the narrative portion of the application.

Budget Guidelines:

New applicants should keep in mind the increasing local share required for the second through fourth years (20 percent, 2nd year; 30 percent, 3rd year; and 40 percent in the 4th year). At the applicant's request, funds may be provided for a three to six month start-up period during the first year of a grant period before full implementation of the project is required. During the start-up period, a project may use Even Start funds for activities such as participant recruitment, staff training and coordination of services. The minimum and maximum budgets for new grants are as follows:

Department of Education /Federal Share	Local Share	Total
	(10 percent)	
Minimum Request - \$75,000*	\$8,333	\$83,333
Maximum Request - \$225,000	\$25,000	\$250,000
	Local Share	
	(50 percent)	
Minimum Request - \$75,000*	\$75,000	\$150,000
Maximum Request - \$225,000	\$225,000	\$450,000
	Local Share	
	(65 percent)	
Minimum Request - \$52,500*	\$97,500	\$150,000
Maximum Request - \$225,000	\$346,154	\$571,154

^{*}Federal guidance allows the State to award one grant at less than the \$75,000 minimum for grantees competing for their first or fifth year of funding and one grant at \$52,500 for grantees competing in their ninth or thirteenth year of funding.

Indirect costs may not be included in the budget, since they are prohibited by the Even Start legislation.

Include the local share (10 percent for a first year project, 50 percent for a project competing for a fifth year of programming, 65 percent for a project competing for a ninth or thirteenth year of programming) in the budget. Local share can be in-kind or cash obtained from any source including funds made available for programs under other parts of Title I, but must be costs contributing to the services being proposed in the grant. To clarify, local contribution must be items that could be paid for with Even Start funds if the local contribution was not available. As an example, the foundation allowance for a kindergarten or first grade child cannot contribute to the Even Start project (you couldn't purchase this free public education), but Title I, Part A funds contributing to an after-school tutoring project for an enrolled child could be used as a portion of

the local share, as long as the tutoring was integrated into the overall Even Start plan. Likewise, parents within compulsory school age can be enrolled in Even Start, so long as the local education agency provides the basic education component. The foundation allowance cannot be counted as local contribution in these circumstances because you could not purchase that educational programming with Even Start funds.

Further guidance on allowable costs is provided in OMB Circular A-87 for those fiscal agents that are local education agencies, OMB Circular A-21 for those that are institutions of higher education, and OMB circular A-122 for nonprofit community based organizations that are assuming fiscal responsibility for the Even Start partnership.

Applicants are advised to consult Appendix A of the Public School Accounting Manual to determine appropriate function and object codes for the anticipated expenses for the Even Start project being proposed. The Michigan Public School Accounting Manual is available online at www.michigan.gov/mde, click on "Keywords," then click on "Michigan Public School Accounting Manual." General guidance is provided below:

Function Codes

- 118 Pre-School—Instructional activities in learning during the years preceding kindergarten.
- Summer School—Any basic program activity offered in summer.
- 125 Compensatory Education—Instructional activities designed to improve the achievement in basic cognitive skills of pupils who have extraordinary need for assistance to improve their competence in basic skills.
- Adult Education Basic—Learning experiences concerned with the fundamental tools of learning for adults who have never attended school or who have interrupted formal schooling and need knowledge and skills to raise their level of education. Generally considered to include grade levels one through eight.
- Adult Education Secondary—Learning experiences designed to develop the knowledge, skills, appreciation, attitudes, and behavioral characteristics considered to be needed by adults who have interrupted formal schooling.
- Occupational Training or Upgrading Retraining—Learning experiences concerned with the skills and knowledge required for employment in a new occupation, to extend or update competencies or preparation for employment in a new or different occupation.
- Guidance Services—Consist of activities such as evaluating the abilities of pupils, assisting pupils to make their own educational and career plans and choices, assisting pupils in personal and social development, providing referral assistance.

- Health Services—Included are activities involved with providing pupils with appropriate medical, dental, nursing or other health services.
- Improvement of Instruction—Consists of those activities that are designed primarily for assisting instructional staff in planning, developing, and evaluating the process of providing challenging and natural learning experiences for pupils. These activities include curriculum development, techniques of instruction, child development and understanding, in-service training for instructional staff.
- Technology–Assisted Instruction—Planning, programming, writing, and presenting educational programs especially programmed for a computer to be used as the principal medium of instruction.
- Supervision and Direction of Instructional Staff—Directing and managing instructional services. Includes the activities of program coordination and program compliance monitoring.
- Other Instructional Staff Services—Other activities that assist the instructional staff with the content and process of providing learning experiences for pupils.
- Executive Administration—District-wide general or executive responsibilities, including the development and execution of school district policies.
- Office of the Principal—Activities performed by the principal, assistant principal and other assistants in the general supervision of operations of the school.
- Other School Administration—Other items include community relations, district-wide activities and programs designed to improve school/community relations.
- Fiscal Services—Activities concerned with the fiscal operations of the school system. This function includes budgeting, receiving and disbursing, financial accounting, payroll, purchasing, inventory control, and internal auditing.
- Internal Services—Activities concerned with storing and distributing supplies, furniture, and equipment. Also includes duplicating and printing services, central mail services, and costs associated with the operation of a central switchboard or receptionist.
- Operating Buildings Services—Activities concerned with keeping the physical plant open, clean, and ready for daily use. They include operating the heating, lighting, and ventilation systems, and repairing facilities/equipment. Also included are operating building leases, property and liability insurance, janitorial and ground maintenance costs.
- Security Services—Activities concerned with maintaining order and safety in school buildings, on the grounds and in the vicinity of schools at all times.

- Pupil Transportation Services—Activities concerned with the conveyance of pupils to and from school, as provided by state law. It includes trips between home and school or trips to school activities. All other direct costs related to pupil transportation should be included under this function, i.e., physical exams, uniforms, school bus driver licenses, awards, bus monitors, etc. May be used in Capital Projects Funds only to extent allowed by law.
- Planning, Research, Development, and Evaluation—Activities associated with conducting and managing programs of planning, research, development, and evaluation.
- Communication Services—Activities concerned with writing, editing, and other preparation necessary to disseminate educational and administrative information to pupils, staff, managers or to the general public through direct mailing, the various news media, or personal contact.
- Staff/Personnel Services—Activities concerned with maintaining an efficient staff. It includes such activities as recruiting and placement, staff transfers, in-service training, health services, staff accounting, and staff relations and negotiations. In-service training and professional development for noninstructional support staff should be recorded here.
- Information Management Services—Activities concerned with preparing data for storage, storing data, and retrieving. Also includes activities associated with technology support.
- Pupil Accounting—Acquiring, maintaining, and auditing records of pupil attendance, and reporting information to various oversight agencies.
- Food Services—Consist of those activities concerned with providing food to pupils and staff in a school or school system. This service includes the preparation and serving of regular and incidental meals, lunches, or snacks in connection with school activities.
- Custody and Care of Children—Pertains to providing programs for the custodial care of children in residential day schools or child care centers which are not part of, or directly related to, the instructional program and where the attendance of the children is not included in the attendance figures for the school system.
- Welfare Activities—Pertains to providing for the personal needs of individuals who have been designated as needy by an appropriate governmental entity. Expenditures include food or other personal needs.
- Other Community Services—Services provided the community that cannot be classified under the preceding areas of responsibility. An example would be Adult Employment Programs.

Payment to Other Government Entities – Sub-grantee (Non-Public, etc.)—Sub-grantee relationships, not vendor or contracted services. Payments might be made to Non-Public Schools, Community Organizations, etc.

1. Budget Summary (5 points)

The budget summary must be completed and signed by the fiscal and administrative personnel of the district/agency/organization.

Not Recommended	Recommended for	Recommended	Highly Recommended
for Funding	Funding with Revisions	for Funding	for Funding
(0-1 points)	(2-3 points)	(4 points)	(5 points)
The proposal:	The proposal:	The proposal:	The proposal:
does not provide a budget summary or provides a budget summary that has significant inconsistencies.	provides a budget summary, but expenditures do not follow the budget guidelines or match is not at least 10 percent (for first year), 50 percent (for fifth year), or 65 percent (for ninth year) of the total project cost.	provides an accurate budget summary, expenditures as outlined in the budget guidelines, contains minor transposed number or addition errors.	provides a signed, complete, and accurate budget summary including expenditures as outlined in the budget guidelines.

2. Budget Detail (10 points)

This section will provide as much detail as possible regarding the line totals presented in the budget summary. Michigan Department of Education grant request and the local share of expenditures (both cash and in-kind), as well as a total for each line item should be listed in separate columns.

Not Recommended	Recommended for	Recommended	Highly Recommended
for Funding	Funding with Revisions	for Funding	for Funding
(0 points)	(1-5 points)	(6-8 points)	(9-10 points)
The proposal:	The proposal:	The proposal:	The proposal:
does not provide a budget detail.	provides a detail of expenditures not directly related to the activities proposed in the plan.	provides a detail of expenditures directly related to the activities proposed in the plan. Some costs may not support or are in excess of what is needed to implement the plan.	provides clearly detailed expenditures directly related to the activities proposed in the plan. Costs detailed are reasonable for the quality of the project activities proposed.
does not provide a budget detail.	does not utilize appropriate function codes and/or does not break out the local contribution.	details local contributions in a separate column. Function codes coordinate with the budget summary.	details local contributions in a separate column. Appropriate function codes are utilized. All contributing sources appear reasonable and appropriate.

3. Budget Narrative (5 points)

The applicant is asked to provide a brief narrative as part of the budget section that will assist the reviewer in understanding expenditures. For example, items such as the sources of match, reasons why some expenditures might not be represented in the budget, and the standards for salaries and cost of living in the area may be addressed.

Not Recommended	Recommended for	Recommended	Highly Recommended
for Funding	Funding with Revisions	For Funding	for Funding
(0 points)	(1-2 points)	(3-4 points)	(5 points)
The proposal:	The proposal:	The proposal:	The proposal:
does not provide a budget narrative.	provides a narrative that does not give much information about the sources of local contribution used for the project.	provides a budget narrative that clearly describes sources of local contribution used for the project.	provides information that illustrates sources of local contribution, and provides the standards for salaries and cost of living in the area along with additional information to further explain the budget.

Narrative Proposal (four sections, 105 points plus 70 priority points)—175 points

The applicant is instructed to provide narrative of no more than eighty (80) pages which addresses: "Need for the Project," "Coordination, Cooperation and Collaboration," "Proposed Project Model/Likelihood of Success," and "Promise as a Model/Evaluation." This section will serve as the plan of operation and continuous improvement should the project be awarded Even Start funds, thus the applicant partners should provide sufficient detail to guide implementation efforts. Particular attention should be given to program objectives and strategies, activities and services, and the plan for rigorous and objective evaluation of progress toward program objectives.

1. Need for the Project (10 points plus possible 30 priority points)—10/40 points

The applicant must describe the community(ies) to be served and demonstrate that the area to be served has a high percentage or large number of children and parents in need of Even Start services. Examples of this need include a high percentage of the children reside in a Title I Part A school attendance area, a high number or percentage of parents who have been victims of domestic violence, or a high number or percentage of parents are receiving assistance under the Temporary Assistance for Needy Families (TANF) programs.

Not Recommended	Recommended for	Recommended	Highly Recommended
for Funding	Funding with Revisions	for Funding	for Funding
(0-2 points)	(3-5 points)	(6-8 points)	(9-10 points)
The proposal:	The proposal:	The proposal:	The proposal:
does not identify the need	describes problems that	identifies problems to be	provides explicit
for family literacy or the	have minor relation to	addressed and a general	demographics and
target population to be	literacy programming.	description of a	identification with a clear
served through the	The target population to	population to be served	description of specific
program.	be served through the	through the program.	needs to be addressed and
	program does not appear		the anticipated numbers of
	to be in need of literacy		the clearly defined target
	services.		population to be served
			through the program.
includes no information	discusses strong	discusses family literacy	provides a clear
about current availability	component programs as	activities that are offered,	explanation that
of family literacy services	stand-alone programs and	but does not develop	comprehensive family
for the target population.	their service to families	argument for enhancing	literacy services for the
	without addressing family	the activities to become	target population are
	literacy.	comprehensive family	unavailable or indicates
		literacy services. Proposal	how it was determined
		merely acknowledges	that the targeted families
		other area programs	would not be served by
		offering comprehensive	other area programs.
		family literacy services.	

Priority Points

Federal Even Start legislation requires priority be given to projects that demonstrate need for Even Start services by demonstrating the following:

- Project is designed to serve an area in which there are high levels of poverty, illiteracy, unemployment, limited English proficiency, or other similar need-related indicators. High levels of need must be shown by comparison with other areas of the State; or
- Families proposed to be served reside in an empowerment, enterprise, or renaissance zone.

20	The applicant has provided substantial objective documentation of need in one of the
	two indicators listed.
0	Applicant does not meet these requirements.

• Project is designed to serve a population around one of Michigan's schools Identified for Improvement or Corrective Action. Those schools are currently listed at www.michigan.gov/mde, click on "Adequate Yearly Progress" in the right hand column, scroll to the "School Status" box and select any of the following lists: Schools Identified for Improvement Did Not Make AYP in 2001-02, Schools Continuing to be Identified for Improvement that Did Not Make AYP in 2001-02, and Schools Identified for Corrective Action that Did Not Make AYP in 2001-02.

10	The applicant identifies service to attendance areas of one or more schools Identified
	for Improvement or Corrective Action.
0	Applicant does not target these areas.

2. Coordination, Cooperation and Collaboration—35 points

The applicant is asked to address the assessment of services, discussions and agreements that were undertaken by community entities in response to the need. This section of the narrative must illustrate the partnerships that exist and those that are to be forged to create and implement the Even Start project. Descriptions must address how the partnerships will build on the existing high quality services of the community to develop a new range of services to families most in need. Enough detail must be provided to enable reviewers to determine the extent to which cooperation and coordination will take place in all phases of the proposed project among a variety of relevant service providers, particularly those who are considered primary to the success of the project. The programs referred to in this section may include those programs under other parts of Title I, the Head Start program, the Individuals with Disabilities Education Act, the Job Training Partnership Act, volunteer literacy programs, and other relevant programs.

Not Recommended for	Recommended for	Recommended	Highly Recommended
Funding	Funding with Revisions	for Funding	for Funding
(0-4 points)	(5-15 points)	(16-24 points)	(25-35 points)
The proposal:	The proposal:	The proposal:	The proposal:
does not show evidence that the applicant has surveyed the community or is aware of other providers of services in the community(ies) to be served.	describes providers and services that are located in the community, some of which do not have direct relevance to a family literacy project.	includes a description of a survey completed to determine related services designated for the target population.	provides evidence that the applicant has made a survey of all relevant providers and is fully aware of similar and related services, including state- and locally-funded programs being provided to eligible children and adults in the communty(ies) to be served.
does not delineate any true collaborative efforts with entities outside of the applicant partnership.	describes a few examples of coordinated activities or services with a limited number of partners.	provides a description of strong partnerships with groups that provide services in the community, the area, and the state.	describes the applicant's collaborative efforts with entities such as institutions of higher education, community-based organizations, the Michigan Dept. of Education, private ele mentary schools, or other organizations.

Rubric continues

Coordination, Cooperation and Collaboration, continued

Not Recommended for	Recommended for	Recommended	Highly Recommended
Funding	Funding with Revisions	for Funding	for Funding
(0-4 points)	(5-15 points)	(16-24 points)	(25-35 points)
The proposal:	The proposal:	The proposal:	The proposal:
gives no agreements or	has attached agreements	provides at least four	illustrates that the applicant has,
provides only discussion	with various providers	specific agreements and	in planning the project, entered
of plans to get	that show interest in the	discusses others that are	into firm agreements with
agreements.	project, but only the	in process of being	various providers for specific
	primary partner has	completed to assure	cooperative activities. At least
	specified the activities	success of the project to	six agreements are attached that
	that will be contributed	be implemented.	provide quantified
	to the success of the	_	commitments to assure project
	project.		success. (Score this row up to
			ten points.)
does not address how the	inventories the service	discusses cooperating	includes a discussion of
applicant can assist	providers who may be	with other service	additional cooperative efforts
participants in	recommended as a	providers to assist both	with other service providers,
connecting to	resource for participants.	adult and child	including state and locally
employment, education		participants in their	funded providers, anticipated
and training beyond the		transition to the next	throughout the duration of the
family literacy program.		logical step in their	project period, including
		development.	provision, as needed, for the
			transition of children out of
			Even Start into other programs
			and parents into job training,
			employment, or higher
		1 11 1 1 1	education.
contains evidence that	suggests providing services that are similar	describes services that	clearly demonstrates that
the services proposed by		appear to be non-	services offered by the
the applicant will be	to services described as	duplicative in the	applicant will build upon, but
duplicative.	being provided by other entities in the	community, evidence of quality of those services	not duplicate, those already being provided to project
		is vague.	participants by the applicant or
	community.	is vague.	other high quality service
			providers. (Score this row up
			to ten points.)
			to ten pomts.)

3. Proposed Project Model/Likelihood of Success . . . in meeting the Even Start goals and implementing the required program elements (45 points plus possible 40 priority points)—45/85 points

Narrative should be developed that provides the project design and addresses how the proposed project will improve the educational opportunities of low-income families by integrating early childhood education, adult literacy or adult basic education, parent and child literacy activities and parenting education into a unified family literacy program.

Not Recommended	Recommended for	Recommended	Highly Recommended
for Funding	Funding with Revisions	for Funding	for Funding
(0-10 points)	(11-21 points)	(22-33 points)	(34-45 points)
The proposal:	The proposal:	The proposal:	The proposal:
contains no discussion of	provides a cursory review	reviews appropriate	describes clearly
research upon which the	of research, not all	research in each of the	scientifically-based
proposed project will be	research is related to	component areas, the	reading research in the
based or discusses	integrated family literacy.	research relates to family	areas of early childhood
research that does not		literacy programs.	education and adult
relate to the project's			literacy, and additional
activities.			research in parenting
			education that will
			provide a sound basis for
			implementation of the
			project.
provides a description of a	discusses implementing a	details the proposed	provides a detailed
program that is primarily	family literacy program	family literacy model to	description of the specific
focused on providing	with four component areas	be implemented, noting	family literacy model that
services to an	that is not based on a	information about its	the applicant proposes to
indeterminate number of	specific model. Elements	effectiveness. Describes	implement (including
families. Services are not	of the proposed project	any adaptations that will	quantitative data on the
connected to a specific model.	have no data to support the implementation of the	be made in order to implement this model in	model's effectiveness), information supporting the
model.	project, but an estimated	the community to be	applicability of the model
	number of families is	served and estimates the	to the local site, and a
	provided.	number of adult and child	detailed description of
	provided.	participants to be served.	how the model will be
		The four component areas	implemented with the
		are prominently discussed.	target population in the
		are prominently discussed.	proposed project,
			including an estimate of
			the number of participants
			to be served, containing
			the four component
			activities appropriate to
			the level of the children
			and parents to be served.
			Applicant clearly
			demonstrates how services
			will be provided for
			children in at least a three-
			year age range.

Rubric continues

Proposed Project Model/Likelihood of Success, continued

Recommended for Funding (0-10 points) (11-21 points) (12-23 points) (22-33 points) (34-45 poin		December ded for		Highly Daggarant 1
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commitment to the components. to individuals with limited		primary components.		
•			components.	
project. English proficiency or	project.			
individuals with				
disabilities and strategies				
to encourage participants				
to remain in the program				
for a sufficient time to				
meet the program's				meet the program's
purpose.				purpose.

Rubric continues

Proposed Project Model/Likelihood of Success, continued

Not Recommended	Recommended for	Recommended	Highly Recommended
for Funding	Funding with Revisions	for Funding	
- C			for Funding
(0-10 points)	(11-21 points)	(22-33 points)	(34-45 points)
The proposal:	The proposal:	The proposal:	The proposal:
describes a project that	provides a plan that will	gives some information	details how the project
will meet only during the	assist in the continuous	about ways that	will provide for continuity
traditional academic year,	involvement of enrolled	participants in the	of services to maintain
or one in which services	families, but the intensity	proposed project will	progress by families
will be provided in venues	in the summer months	receive continuous service	enrolled. (For example,
that may be perceived as	wanes or there is no	focused on maintaining	providing the required
barriers to participation	discussion of home visits	progress.	instructional and
for the target population.	or other efforts that will		enrichment services
	be undertaken.		through the summer
			months, integrating home
			visits into the
			comprehensive program,
			and serving participants,
			as needed, for the full
			period of their eligibility.)
does not articulate	provides objectives, some	contains objectives that	contains clear, attainable,
objectives that are	of which are not	are attainable and will	measurable objectives and
connected to determining	measurable, or objectives	assist in determining the	strategies to meet the
the success of the project.	are not provided for the	success of the entire	objectives against which
	entire scope of the project.	project.	the progress and success
			of the full project will be
			measured. Applicant
			prominently discusses
			how the objectives can
			contribute to the State
			program indicators.
does not directly relate	contains activities and	indicates time-framed	includes a description of
activities and services to	services that aren't	activities and services that	appropriate activities,
the project objectives.	necessarily in direct	will support project	services, and time lines to
	support of the project's	objectives. Refers to all	achieve project objectives
	objectives. Does not	relevant program	and incorporates all of the
	reference the program	elements.	program elements found
	elements.		on pages 9-10 of these
			instructions not already
			discussed in other sections
			of the proposal.

Rubric continues

Not Recommended	Recommended for	Recommended	Highly Recommended
for Funding	Funding with Revisions	for Funding	for Funding
(0-10 points)	(11-21 points)	(22-33 points)	(34-45 points)
The proposal:	The proposal:	The proposal:	The proposal:
is missing the description of how personnel integrate into the administration of the project.	suggests personnel to implement the project that have little or no experience in a project of the scope proposed or not exhibiting the skills and training necessary to train and support the project staff. Instructional staff described have paraprofessional training	discusses how specific staff will be assigned to the project and ensure implementation, but may themselves need additional training prior to training and supporting staff. Plan includes use of some instructional staff who lack the qualifications necessary to	designates responsibilities to specific personnel who are qualified to develop, administer and implement the project and to provide access to special training necessary to prepare staff for the program. The proposed instructional staff have associate's, bachelor's or graduate
	or minimal qualifications.	implement high-quality, research-based instruction.	degrees in appropriate fields.
does not address how the applicant partners anticipate implementing, reviewing and adjusting all activities over the course of the project.	contains a plan to administer the project.	suggests a management plan that will ensure the project be implemented in the manner prescribed by the objectives of the project.	includes an effective plan to ensure proper and efficient administration of the project, assuring continuous improvement of the implementation of a comprehensive family literacy program.

Priority Points

Priority is given for projects that are most likely to be successful in meeting the goals of Even Start, implementing the required program elements, and thus have a significant impact on the lives of families.

15	Likelihood of success is significant as evidenced by applicant's score on "Proposed Project Model/Likelihood of Success" rubric being at least 40, including scoring in the "highly recommended" category for the scale on past success (third row of the rubric).
0	Applicant does not meet these requirements.

Priority is also given to those partnerships who will implement successful projects entering year 5, 9 or 13.

25	Applicant has demonstrated that the project implemented for 4, 8 or 12 years has been successful.
0	Applicant does not meet these requirements.

4. Promise as a Model/Evaluation—15 points

The applicant is asked to describe the preliminary evaluation plan, and discuss ways that the model described may be adopted by other programs.

Not Recommended	Recommended for	Recommended	Highly Recommended
for Funding	Funding with Revisions	for Funding	for Funding
(0-3 points)	(4-6 points)	(7-10 points)	(11-15 points)
The proposal:	The proposal:	The proposal:	The proposal:
gives few details about a	discusses an evaluation	provides the framework	describes a preliminary
plan for evaluation. The	designed to measure	for a complete evaluation	evaluation plan that
evaluation described relies	individual participant	that measures the degree	measures the progress and
heavily on satisfaction	success but may not take	to which the project	success of the project in
surveys.	into account all four	succeeds in reaching its	achieving its clearly stated
	components and their	goals and objectives.	and attainable objectives,
	impact on breaking the		utilizing concrete and
	cycle of illiteracy.		quantifiable means of
			measurement, including, if
			possible, comparisons
			with appropriate control
			groups.
does not address	indicates success	provides percentages of	defines success measures
anticipated outcomes.	measures in terms of	service population	in terms of outcome
	intensity of service and	anticipated to reach	indicators integrating each
	satisfaction with program.	defined outcomes in	of the four component
	Measures do not directly	component areas unique	areas. Discusses the plan to collect the data
	relate to State indicators.	to this project. Plan to access data to inform State	
		indicators is included.	necessary to meet State indicators.
does not address capacity	states that the applicant	discusses the intent to	indicators.
to serve as a model.	intends to serve as a	serve as a model, with	is willing to serve as a
to serve as a moder.	model and disseminate	suggestions on how	model, suggests
	information about family	information regarding the	innovative ways in which
	literacy.	implementation of this	detailed information could
	incracy.	family literacy project	be disseminated about the
		could be disseminated.	project to inform the field.
		could be disseminated.	project to inform the field.

APPENDIX A

OUTCOME INDICATORS

With respect to eligible participants in a program who are adults--

- 1. At the end of six months from program intake, 100 percent of the Even Start adult participants will demonstrate growth/change in all of the basic skill areas by pre- and post-test scores using the TABE.
 - At the end of six months from program intake a minimum of 50 percent of the Even Start adult participants will demonstrate a growth/change in one of the areas of basic skills in reading, mathematics, or language by a minimum of 1.0 grade level as evidenced by pre- and post-test scores of the TABE. Local Even Start Projects will report to the Michigan Department of Education on each of the academic areas in which the adult participants have or are currently receiving instruction.
- 2. Of the number of adult participants who have identified a high school diploma as their goal and who have been enrolled at least 15 weeks (or one semester) in Even Start, 65 percent will earn credit toward a diploma.
- 3. Of the number of adult participants who have identified a high school diploma as their goal and have at least 75 percent of the credits necessary to graduate, 75 percent will receive their diploma within two years of enrollment in Even Start.
- 4. Of the number of adults who enter the Even Start program as ESL students, 100 percent will demonstrate a measurable gain in language skills within 120 hours or one year of instruction as measured by the BEST.
- 5. Of the number of adult participants who take an official GED test, 70 percent will earn a GED certificate within two years.
- 6. In each program year, 50 percent of Even Start participants who completed the GED, earned a high school diploma, or achieved proficiency in the English language, will enter post secondary education, job-training program, employment, the military or receive career advancement.

With respect to eligible participants in a program who are children—

- 1. Eighty (80) percent of children age birth through five participating in an Even Start program will score above the cut-off for the *Ages and Stages Questionnaire* in the following domains: communication, cognitive, motor, self-help, and socialization as measured with the *Ages and Stages Questionnaire* interval (at or above the previous *ASQ*).
- 2. Eighty (80) percent of participating Even Start children will demonstrate increased interest in reading within one year as delineated in the "concepts of print," a sub-assessment of the *Michigan Literacy Progress Profile* (for children for whom this measure is appropriate).
- 3. Eighty (80) percent of participating Even Start children enrolled in Head Start, Pre-Primary Impaired, Michigan School Readiness Program, or K-2 will exhibit a 90 percent attendance rate in their respective programs for that year.
- 4. Excused absences count as attendance. Excused absences include:

- Doctor's note,
- Parent call-ahead or other notification to report absence, and
- Family issues such as death or funeral of a family member.
- 5. Ninety-five (95) percent of participating Even Start children, who are of school age, will be promoted to the next level within one calendar year (continuous progress levels or grade).

APPLICATION CHECKLIST FOR GRANT APPLICANTS

Ap	icant Name Fax ()				
	the application one-and-one-half-spaced?				
	Is the application in a font no smaller than Times 12 point?				
	the Narrative portion no more than 80 pages in length?				
	Are the Application Cover page and Assurances and Certifications page signed by the authorized signatory?				
	the Budget Summary signed by the authorized signatories?				
	Are the forms completed and bound to the original and ALL four copies in the following order?				
	Application Cover Sheet (page 1 of application) Assurances and Certifications (pages 1a and 1b of application) Certification for Participation (page 2 of application) Project Abstract (page 3 of application) Budget Budget Summary (page 4 of application) Budget Detail Budget Narrative Narrative Assessment of Need Coordination, Cooperation and Collaboration Proposed Project Model/Likelihood of Success Promise as a Model/Evaluation Relevant support documents				
PA M	ACH THIS FORM TO THE ORIGINAL APPLICATION, ACCORDING TO KAGING AND MAILING INSTRUCTIONS ON PAGE 4. APPLICATIONS NOT TING THE ABOVE STANDARDS WILL BE DENIED AND RETURNED TO THE LICANT.				
Pa	age received by MDE:				
Sta	initials Date				